



**PREPARED REMARKS**

**FY2024 Q3**

**TAE LEE: SVP, CORPORATE FINANCE & INVESTOR RELATIONS**

Welcome everyone and thank you for joining us today for the third quarter 2024 earnings call for Playtika Holding Corp. Joining me on the call today are Robert Antokol, co-founder, and CEO of Playtika and Craig Abrahams, Playtika's President, and Chief Financial Officer.

I would like to remind you that today's discussion may contain forward-looking statements including, but not limited to, the Company's anticipated future revenue and operating performance. These statements and other comments are not a guarantee of future performance, but rather are subject to risks and uncertainties, some of which are beyond our control. These forward-looking statements apply as of today, and you should not rely on them as representing our views in the future. We undertake no obligation to update these statements after this call.

We have posted an accompanying slide deck to our investor relations website which contains information on forward-looking statements and non-GAAP measures, and we will also post our prepared remarks immediately following the call.

For a more complete discussion of the risks and uncertainties, please see our filings with the SEC. With that, I will now turn the call over to Robert.

1 **ROBERT ANTOKOL: FOUNDER & CHIEF EXECUTIVE OFFICER**

2 Good morning and thank you everyone for joining our call today.

3 We are excited to share updates on our recent progress, especially about our  
4 proposed acquisition of SuperPlay. For those who have not seen our earlier  
5 communications, this deal is a key milestone for us and fits with our growth strategy.

6 While the acquisition is still pending customary closing conditions, we see it as an  
7 important step in changing our growth momentum.

8 M&A has always been a cornerstone in our strategy here at Playtika. Over the years,  
9 we have found, acquired, and most importantly, scaled top-tier gaming studios,  
10 which has allowed us to build a robust portfolio. Nine of our top eleven existing  
11 titles have come via M&A. SuperPlay, with its success in high-growth categories  
12 through Dice Dreams and Domino Dreams, brings us an incredible opportunity to  
13 enhance our portfolio. These titles already have a strong market presence, and  
14 SuperPlay's two new games in development also bring further momentum to our  
15 business.

16 By empowering SuperPlay to continue their innovative work while leveraging our  
17 scale and resources, we aim to maximize the potential of their games and enhance  
18 our market leadership. This acquisition, when finalized, will demonstrate our  
19 continued commitment to building a diverse and successful portfolio of market-

20 leading franchises. We are excited about the future game pipeline at SuperPlay and  
21 what this can mean for our players and shareholders.

22 Thank you for your continued support. I will hand over to Craig for a more detailed  
23 review of our performance this past quarter.

24 **CRAIG ABRAHAMS: PRESIDENT & CHIEF FINANCIAL OFFICER.**

25 Thank you, Robert, and good morning, everyone.

26 Following on Robert's comments, I want to take a moment to emphasize how the  
27 SuperPlay acquisition aligns with our broader financial strategy. Our focus on  
28 generating sustainable free cash flows allows us to support our capital allocation  
29 strategy, including M&A, and returning capital to shareholders.

30 The proposed acquisition of SuperPlay is a perfect example of our disciplined  
31 approach. We have structured this transaction with a balanced mix of upfront  
32 payment, as well as revenue and EBITDA performance based earn-outs, which helps  
33 align incentives, and ensures we maintain financial flexibility. This structure not  
34 only enables us to limit downside risk but also aligns with our goal to reignite  
35 revenue and Credit Adj. EBITDA growth, while driving long-term value creation.  
36 SuperPlay continued its impressive performance in the third quarter as consolidated

37 revenues grew double digits sequentially, and the studio had another record month  
38 in September, posting all-time highs of gross revenue per day.

39 While the robust performance of SuperPlay highlights the strength and importance  
40 of our M&A strategy, it is equally important to recognize the continued contributions  
41 of the assets that we acquired last year. Governor of Poker 3 continues to show  
42 growth potential and I am pleased to report that this studio has grown sequentially  
43 every quarter since our acquisition. Animals & Coins delivered record-breaking  
44 performance in Q3, marking a significant turnaround after the economy challenges  
45 we faced in Q2. The game economy adjustments, combined with our strategic  
46 decision to restructure the earnout by lowering the maximum cap and spending  
47 incremental marketing dollars, have driven the studio's success. As a result,  
48 Animals & Coins achieved all-time high revenues, with strong month-over-month  
49 growth throughout the quarter. This momentum underscores the strength of the  
50 studio and validates the changes we made to position Animals & Coins for sustained,  
51 long-term success.

52 While executing on sustainable and value enhancing M&A remains a priority, we  
53 are equally focused on managing liquidity, leverage, and our capital structure. We  
54 will continue to proactively manage our capital allocation to support growth  
55 opportunities while maintaining a strong and stable financial foundation. Our

56 approach is built to ensure that we can execute our strategy without compromising  
57 our commitment to financial health. We believe this disciplined approach will allow  
58 us to successfully support both organic growth and potential future acquisitions.

59 In summary, we are excited about the potential the SuperPlay acquisition brings and  
60 confident in our ability to enhance our growth profile, all while maintaining a firm  
61 focus on financial discipline.

62 With that, let us dive into our Q3 financial performance.

63 For the quarter, we generated \$620.8 million of revenue, down (1.0)% sequentially  
64 and down (1.5)% year over year. Credit Adjusted EBITDA margins improved over  
65 Q2, as we generated Credit Adjusted EBITDA of \$197.2 million, up 3.2%  
66 sequentially and down (4.1)% year over year. Net income was \$39.3 million, down  
67 (54.6)% sequentially and up 3.7% year over year.

68 Our Direct-to-Consumer business continues to outperform the overall business, as  
69 we generated \$174.4 million, which was up 0.4% sequentially, and up 8.3% year  
70 over year.

71 Turning now to our business results from the quarter.

72 Revenue across our top three games was up 1.1 % sequentially and down (0.8)%  
73 year over year.

74 Bingo Blitz revenue was \$159.9 million, up 2.7% sequentially and up 6.8% year  
75 over year. Bingo continued its strong execution of its Direct-to-Consumer business  
76 in the quarter, helping drive DTC revenue to a record high. In addition, Bingo  
77 achieved its highest revenue month in history in July.

78 Solitaire Grand Harvest revenue was \$79.0 million, up 6.5% sequentially and down  
79 (0.2)% year over year. We are optimistic about the roadmap going into next year as  
80 Solitaire continues to regain its footing and drive incremental success.

81 Slotomania revenue was \$128.7 million, down (3.8)% sequentially and down (9.3)%  
82 year over year. While we increased user acquisition spend for Slotomania this year,  
83 Q3 results did not meet our expectations. Moving forward, we are realigning our  
84 strategic focus in the studio, placing a greater emphasis on the product and feature  
85 roadmap, to drive a meaningful increase in paying users. This shift includes the  
86 introduction of historic IP such as “Cleopatra II”, launching in Q4 as the first in a  
87 series of leading titles under our licensing agreement with IGT. Additionally, we  
88 are implementing key product changes, such as modifying the in-game experience  
89 for Albums and Slotomania Club, which are designed to enhance engagement and  
90 monetization opportunities.

91 Turning now to specific line items in our P&L for the quarter. Cost of revenue  
92 decreased by (3.3)% year over year, driven by a change in revenue mix between

93 direct-to-consumer platforms revenue and third-party platforms revenue, as well as  
94 the decline in overall revenue.

95 R&D expenses declined by (2.9)% year over year. The decline in R&D were due to  
96 extensive cost management implemented consistently throughout the year.

97 Sales & Marketing expenses increased by 5.0% year over year. The increase in sales  
98 & marketing expenses was primarily due to the increase in performance marketing.  
99 As discussed in our Q1 earnings call, we anticipated that sales & marketing spend  
100 would be the highest in Q1, with year-over-year growth tapering in subsequent  
101 quarters. Accordingly, sales & marketing expenses declined by (11.5)%  
102 sequentially.

103 G&A expenses declined by (3.5)% year over year. The decline in G&A expenses  
104 was driven by a one-time favorable adjustment of payable contingent considerations  
105 and reduced compensation expenses from lower headcount.

106 As of September 30<sup>th</sup>, we had approximately \$1.2 billion in cash, cash equivalents,  
107 and short-term investments. This does not incorporate the contemplated upfront  
108 payment of \$700 million for the SuperPlay acquisition.

109 Looking at our operating metrics, Average DPU increased 1.0% sequentially and  
110 0.7% year over year to 301K. Average DAU decreased (6.2)% sequentially and



111 (9.5)% year over year to 7.6 million. The decline in Avg. DAU year over year was  
112 primarily due to the strategic decision to reallocate marketing dollars and R&D  
113 resources away from some of our smaller casual titles such as JustPlay 1v1.  
114 ARPDAU increased 4.7% sequentially and 9.9% year over year to \$0.89 cents.

115 We are adjusting our guidance for the year as follows: revenue is now expected to  
116 range from \$2.505 billion to \$2.520 billion, reflecting a revised outlook. Meanwhile,  
117 we are raising our Credit Adjusted EBITDA guidance to a range of \$755 million to  
118 \$765 million. Finally, we are lowering our capital expenditure guidance to \$90M as  
119 we remain focused on maximizing free cash flow. Our guidance does not  
120 incorporate the impact of the SuperPlay acquisition as the acquisition is still pending  
121 and we expect to close later this quarter.

122 With that, we would be happy to take your questions.